

Policy Type	Policy Title
Governance Process	Role of Board
Policy GP # 2B	Date of Board Approval:
	September 2002
	Date of Revisions:
	December 15,2005

2B. Role of Board

The function of the Board is to uphold the Ends of the Board in determining and requiring desired organizational performance. The Board will lead the organization towards the desired performance and ensure that it occurs.

The Board shall:

1. Provide the link between the Interlake Regional Health Authority and the public of the Interlake Region.
2. Provide accountability for activities of the Interlake Regional Health Authority to the public of the Interlake Region.
3. Develop governing policies which, at the broadest levels, address:
 - a) Ends: Organizational products, effects, benefits, outcomes, recipients, and their cost or relative worth (what good for which recipients at what cost).
 - b) Executive Limitations: Constraints on executive authority that establish the prudence and ethics boundaries within which all executive activity and decisions must take place.
 - c) Governance Process: Specification of how the Board conceives, carries out, and monitors its own task.
 - d) Board-Chief Executive Officer Relationship: How power is delegated and its proper use monitored; authority and accountability of the Chief Executive Officer role.
4. Assure the Chief Executive Officer’s performance against Ends and Executive Limitations policies.

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5. Follow an annual agenda that (1) completes re-exploration of Ends policies annually and (2) continually improves Board performance through Board education and enriched input and deliberation.
 - a. The cycle will start with the Board's development of its agenda for the next year.
 - Ongoing consultations with selected groups, or other methods of gaining public input will be determined and arranged throughout the year.
 - Ongoing governance education and education related to Ends determination (for example, presentations by futurists, demographers, advocacy groups, and staff) will be arranged and held on an annual basis.
 - b. Chief Executive Officer monitoring will be included on the agenda if monitoring reports show Executive Limitations policy violations or if policy criteria are to be debated.
 - c. The cycle will conclude each year, so that administrative planning and budgeting can be based on accomplishing a one-year segment of the Board's most recent statement of long-term Ends.